**SUSTAINABILITY PERFORMANCE TARGET CERTIFICATE**

To: Deloitte and Forvis Mazars as independent qualified assurance providers

From: Carrefour (the "**Company**")

Dated: 19 March 2026

Dear Sirs,

**Carrefour**

**€750,000,000 1.875 per cent. Sustainability-Linked Notes due 30 October 2026**
**ISIN: FR0014009DZ6**
**(the** "2026 Notes"**)**
**€750,000,000 2.375 per cent. Sustainability-Linked Notes due 30 October 2029**
**ISIN: FR0014009E07**
**(the** "2029 Notes" **and, together with the 2026 Notes, the "Notes")**

1. We refer to the terms and conditions of the Notes. Terms defined in the terms and conditions of the Notes have the same meaning in this certificate unless given a different meaning in this certificate.

2. As requested for the purposes of your SPT Verification Assurance Certificate to be accessible through Carrefour's website (www.carrefour.com) in respect of the Target Observation Date falling in the Company's 2025 Fiscal Year in accordance with the terms and conditions of the Notes, we set out below the following information relating to the Company's Sustainability Performance Targets:

| Key Performance Indicator ("KPI") | Baseline Year | Progress from Baseline Year | 2025 Sustainability Performance Target | Sustainability Performance Target achievement |
|---|---|---|---|---|
| Food Waste KPI | 2016 | -51% | -50% | Yes[1] |
| Packaging KPI | 2017 | -20,738 tonnes (FY 2023) | -20,000 tonnes | Yes (achieved as from FY 2023)[2] |

Yours faithfully,

authorised signatory for Carrefour

**Carine KRAUS**

Executive Director of Engagement

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Carine Kraus
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Explanatory Notes:
1 Food waste: Please refer to the 2025 Sustainability Report, as well as to the 2023 Sustainability Report in relation to updates made to the reporting standards. The methodological changes made in 2023 and detailed in Sustainability Report FY23 are not significant and remain aligned with the ambitions of the SLB origin criterion.
2 Packaging: Please refer to the 2023 Extra Financial Performance Declaration.