

EU MIFID II PRODUCT GOVERNANCE / PROFESSIONAL INVESTORS AND ELIGIBLE COUNTERPARTIES ONLY TARGET MARKET – Solely for the purposes of each manufacturer's product approval process, the target market assessment in respect of the Notes taking into account the five categories referred to in item 19 of the Guidelines on EU MiFID II product governance requirements published by ESMA dated 3 August 2023, has led to the conclusion that: (i) the target market for the Notes is eligible counterparties and professional clients only, each as defined in Directive 2014/65/EU on markets in financial instruments (as amended, "**EU MiFID II**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to EU MiFID II is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

UK MIFIR PRODUCT GOVERNANCE / PROFESSIONAL INVESTORS AND ELIGIBLE COUNTERPARTIES ONLY TARGET MARKET – Solely for the purposes of the manufacturers' product approval process, the target market assessment in respect of the Notes, has led to the conclusion that: (i) the target market for the Notes is only eligible counterparties, as defined in the FCA Handbook Conduct of Business Sourcebook ("**COBS**"), and professional clients, as defined in Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**UK MiFIR**"); and (ii) all channels for distribution of the Notes to eligible counterparties and professional clients are appropriate. Any person subsequently offering, selling or recommending the Notes (a "**distributor**") should take into consideration the manufacturers' target market assessment; however, a distributor subject to the FCA Handbook Product Intervention and Product Governance Sourcebook (the "**UK MiFIR Product Governance Rules**") is responsible for undertaking its own target market assessment in respect of the Notes (by either adopting or refining the manufacturers' target market assessment) and determining appropriate distribution channels.

PROHIBITION OF SALES TO EUROPEAN ECONOMIC AREA RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and, should not be offered, sold or otherwise made available to any retail investor in the European Economic Area ("**EEA**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client as defined in point (11) of Article 4(1) of Directive EU MiFID II; or (ii) a customer within the meaning of Directive 2016/97/EU on insurance distribution, where that customer would not qualify as a professional client as defined in point (10) of Article 4(1) of EU MiFID II. Consequently, no key information document required by Regulation (EU) No 1286/2014 (as amended, the "**EU PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the EEA has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the EEA may be unlawful under the EU PRIIPs Regulation.

PROHIBITION OF SALES TO UNITED KINGDOM RETAIL INVESTORS – The Notes are not intended to be offered, sold or otherwise made available to and should not be offered, sold or otherwise made available to any retail investor in the United Kingdom ("**UK**"). For these purposes, a retail investor means a person who is one (or more) of: (i) a retail client, as defined in point (8) of Article 2 of Regulation (EU) No 2017/565 as it forms part of domestic law by virtue of the European Union (Withdrawal) Act 2018 ("**EUWA**"); or (ii) a customer within the meaning of the provisions of the FSMA and any rules or regulations made under the FSMA to implement Directive (EU) 2016/97, where that customer would not qualify as a professional client, as defined in point (8) of Article 2(1) of Regulation (EU) No 600/2014 as it forms part of domestic law by virtue of the EUWA. Consequently, no key information document required by Regulation (EU) No 1286/2014 as it forms part of domestic law by virtue of the EUWA (the "**UK PRIIPs Regulation**") for offering or selling the Notes or otherwise making them available to retail investors in the UK has been prepared and therefore offering or selling the Notes or otherwise making them available to any retail investor in the UK may be unlawful under the UK PRIIPs Regulation.

Final Terms dated 5 May 2025

Carrefour

Legal Entity Identifier (LEI): 549300B8P6MUJ1YWTS08

Issue of Euro 500,000,000 2.875 per cent. Sustainability-Linked Notes due 7 May 2029

**under the €12,000,000,000
Euro Medium Term Note Programme**

Series No.: 67

Tranche No.: 1

Issue Price: 99.728 per cent.

**BofA Securities
CIC Market Solutions
Deutsche Bank
Intesa Sanpaolo S.p.A.
Santander
Société Générale Corporate & Investment Banking**

PART A – CONTRACTUAL TERMS

Terms used herein shall be deemed to be defined as such for the purposes of the terms and conditions set forth in the Base Prospectus dated 5 June 2024 which received approval no. 24-194 from the *Autorité des marchés financiers* ("AMF") in France on 5 June 2024 and the first supplement to the Base Prospectus dated 29 August 2024 which received approval no. 24-379 from the AMF on 29 August 2024, the second supplement to the Base Prospectus dated 28 October 2024 which received approval no. 24-450 from the AMF on 28 October 2024, the third supplement to the Base Prospectus dated 24 March 2025 which received approval no. 25-077 from the AMF on 24 March 2025 and the fourth supplement to the Base Prospectus dated 28 April 2025 which received approval no. 25-121 from the AMF on 28 April 2025 which together constitute a base prospectus (the "**Base Prospectus**") for the purposes of Regulation (EU) 2017/1129 of the European Parliament and of the Council of 14 June 2017 (as may be amended from time to time, the "**EU Prospectus Regulation**"). This document constitutes the Final Terms of the Notes described herein for the purposes of Article 8 of the EU Prospectus Regulation and must be read in conjunction with such Base Prospectus as so supplemented.

Full information on the Issuer and the offer of the Notes is only available on the basis of the combination of these Final Terms and the Base Prospectus as so supplemented. The Base Prospectus, the supplements to the Base Prospectus and the Final Terms are available for viewing on the websites of (a) the AMF (www.amf-france.org) and (b) the Issuer (www.carrefour.com).

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| 1. | (i) | Series Number: | 67 |
| | (ii) | Tranche Number: | 1 |
| | (iii) | Date on which the Notes become fungible: | Not Applicable |
| 2. | | Specified Currency: | Euro ("€") |
| 3. | | Aggregate Nominal Amount of Notes admitted to trading: | |
| | (i) | Series: | €500,000,000 |
| | (ii) | Tranche: | €500,000,000 |
| 4. | | Issue Price: | 99.728 per cent. of the Aggregate Nominal Amount. |
| 5. | | Specified Denomination(s): | €100,000 |
| 6. | (i) | Issue Date: | 7 May 2025 |
| | (ii) | Interest Commencement Date: | 7 May 2025 |
| 7. | | Maturity Date: | 7 May 2029 |
| 8. | | Interest Basis: | 2.875 per cent. Fixed Rate as may be adjusted from time to time in accordance with Condition 5(d) and paragraph 16 below (further particulars specified below) |
| 9. | | Change of Interest Basis: | Not Applicable |
| 10. | | Put/Call Options: | Redemption of Residual Outstanding Notes at the Option of the Issuer Residual Maturity Redemption at the Option of the Issuer |

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| | | Make-Whole Redemption by the Issuer (further particulars specified below) |
| 11. | (i) | Status of the Notes: Unsubordinated Notes |
| | (ii) | Date of the corporate authorisations for issuance of the Notes: Resolution of the Board of Directors (<i>Conseil d'administration</i>) of the Issuer dated 19 February 2025 and decision of Matthieu Malige, <i>Directeur Exécutif Finances et Gestion</i> of the Issuer dated 29 April 2025. |

PROVISIONS RELATING TO INTEREST (IF ANY) PAYABLE

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| 12. | Fixed Rate Note Provisions (Condition 5(a)) | Applicable |
| (i) | Rate of Interest: | 2.875 per cent. <i>per annum</i> payable in arrear on each Interest Payment Date, subject as set out in Condition 5(d) and paragraph 16 below. |
| (ii) | Interest Payment Dates: | 7 May in each year, commencing on 7 May 2026 and ending on the Maturity Date. |
| (iii) | Fixed Coupon Amount: | €2,875 per Specified Denomination. |
| (iv) | Broken Amount: | Not Applicable |
| (v) | Day Count Fraction (Condition 5(j)): | Actual/Actual-ICMA |
| (vi) | Determination Dates (Condition 5(j)): | 7 May in each year |
| 13. | Floating Rate Note Provisions (Condition 5(b)) | Not Applicable |
| 14. | Fixed/Floating Rate Notes Provisions (Condition 5(c)) | Not Applicable |
| 15. | Zero Coupon Note Provisions (Conditions 5(e) and 6(b)) | Not Applicable |
| 16. | Sustainability Interest Step Up Option | Applicable |
| (i) | Key Performance Indicator(s): | GHG KPI A and GHG KPI B |
| (ii) | Sustainability Performance Target(s): | Reduction of scope 1 and 2 greenhouse gas (GHG) emissions by 39.5 % by 31 December 2027 (using 2019 as Baseline Date) in respect of the GHG KPI A Reduction of scope 3 GHG emissions from goods and services purchased by 5 megatonnes by 31 December 2027 (using 2019 as Baseline Date) in respect of the GHG KPI B |
| (iii) | External Verifier: | Mazars or such other independent qualified assurance provider with relevant expertise, appointed by the Issuer. |
| (iv) | Baseline Date(s): | 2019 in respect of GHG KPI A and GHG KPI B |

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| (v) | Target Observation Date(s): | 31 December 2027 |
| (vi) | Step Up: | 0.25 per cent. <i>per annum</i> (i.e. €250 per Specified Denomination) applicable to each Interest Period ending on each Interest Step Up Payment Date specified below and payable on such Interest Step Up Payment Date. |
| (vii) | Interest Step Up Payment Date(s): | The Interest Payment Dates falling on 7 May 2028 and the Maturity Date |

PROVISIONS RELATING TO REDEMPTION

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| 17. | Call Option (Condition 6(d)) | Not Applicable |
| 18. | Redemption of Residual Outstanding Notes at the Option of the Issuer (Condition 6(e)) | Applicable |
| (i) | Minimum Percentage: | 75.00 per cent. |
| (ii) | Notice period: | As per Conditions |
| 19. | Residual Maturity Call Option (Condition 6(f)) | Applicable |
| (i) | Residual Maturity Redemption Dates: | at any time, no earlier than one (1) month before the Maturity Date (i.e. as from 7 April 2029) |
| (ii) | Notice period: | As per Conditions |
| 20. | Make-Whole Redemption by the Issuer (Condition 6(g)) | Applicable |
| (i) | Reference Security: | 2.10 per cent. Federal Government Bund of Bundesrepublik Deutschland DBR due 12 April 2029 with ISIN: DE000BU25026 |
| (ii) | Reference Dealers: | As per Conditions |
| (iii) | Redemption Margin: | 0.20 per cent. |
| (iv) | Make-Whole Calculation Agent: | As specified in the Make-Whole Call Notice |
| (v) | Method of determination of the Make- Whole Redemption Rate: | Reference Dealer Quotation |
| (vi) | Reference Screen Rate: | Not Applicable |
| 21. | Put Option (Condition 6(h)) | Not Applicable |

GENERAL PROVISIONS APPLICABLE TO THE NOTES

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| 22. | Form of Notes: | Dematerialised Notes |
| (i) | Form of Dematerialised Notes: | Applicable |

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| | | Bearer dematerialised form (<i>au porteur</i>) |
| (ii) | Registration Agent: | Not Applicable |
| (iii) | Temporary Global Certificate: | Not Applicable |
| (iv) | Applicable TEFRA exemption: | Not Applicable |
| 23. | Financial Centre (Condition 7(h)): | T2 |
| 24. | Talons for future Coupons to be attached to Definitive Materialised Notes (and dates on which such Talons mature) (Condition 7(f)): | Not Applicable |
| 25. | Details relating to Instalment Notes (Condition 6(a)): | Not Applicable |
| 26. | Representation of holder of Notes/Masse: | <p>Condition 11 applies.</p> <p>Name and address of the Representative:</p> <p>MASSQUOTE S.A.S.U. RCS 529 065 880 Nanterre 33, rue Anna Jacquin 92100 Boulogne Billancourt France Represented by its Chairman</p> <p>The Representative will be entitled to a remuneration of €450 per year (VAT excluded), payable on each Interest Payment Date (excluding the Maturity Date) with the first payment at the Issue Date.</p> <p>The Representative will exercise its duty until its dissolution, resignation or termination of its duty by a general assembly of Noteholders or until it becomes unable to act. Its appointment shall automatically cease on the Maturity Date, or total redemption prior to the Maturity Date.</p> |
| 27. | Possibility to request identification information of the Noteholders as provided by Condition 1(a)(i): | Applicable |

PURPOSE OF FINAL TERMS

These Final Terms comprise the final terms required for the admission to trading on the regulated market of Euronext Paris of the Notes described herein pursuant to the Euro 12,000,000,000 Euro Medium Term Note Programme of Carrefour.

RESPONSIBILITY

The Issuer accepts responsibility for the information contained in these Final Terms.

Signed on behalf of the Issuer:

By: Matthieu MALIGE

Directeur Exécutif Finances et Gestion Groupe

Duly authorised

PART B – OTHER INFORMATION

1 LISTING AND ADMISSION TO TRADING

- (i) Listing and Admission to trading: Application is expected to be made by the Issuer (or on its behalf) for the Notes issued to be listed and admitted to trading on the regulated market of Euronext Paris with effect from the Issue Date
- (ii) Estimate of total expenses related to admission to trading €4,900.00

2 RATINGS

Ratings:

The Notes to be issued have been rated:

S&P Global Ratings Europe Limited (“**S&P**”): BBB

Pursuant to S&P definitions, an obligation rated “BBB” exhibits adequate protection parameters. However, adverse economic conditions or changing circumstances are more likely to weaken the obligor's capacity to meet its financial commitments on the obligation.

S&P is established in the EEA and registered under Regulation (EC) No 1060/2009 as amended (the “**EU CRA Regulation**”). As such S&P is included in the list of credit rating agencies published by the European Securities and Markets Authority on its website in accordance with the EU CRA Regulation. S&P appears on the latest update of the list of registered credit rating agencies on the ESMA website (<https://www.esma.europa.eu/credit-rating-agencies/cra-authorisation>)

S&P is not established in the United Kingdom and has not applied for registration under Regulation (EC) No 1060/2009 (as amended) as it forms part of UK domestic law by virtue of the European Union (Withdrawal) Act 2018 (the “**UK CRA Regulation**”), but is endorsed by S&P Global Ratings UK Limited, which is established in the United Kingdom, registered under the UK CRA Regulation and included in the list of credit rating agencies registered in accordance with the list of registered and certified credit ratings agencies published on the website of the UK Financial Conduct Authority (<https://www.fca.org.uk/firms/credit-rating-agencies>).

3 INTERESTS OF NATURAL AND LEGAL PERSONS INVOLVED IN THE ISSUE

Save as discussed in the section “General Information” of the Base Prospectus and for any fees payable to the Managers, so far as the Issuer is aware, no person involved in the issue of the Notes has an interest material to the issue.

4 REASONS FOR THE OFFER, USE OF PROCEEDS, AND ESTIMATED NET PROCEEDS

- (i) Reasons for the offer: The net proceeds of the issue of Notes will be used for the general corporate purposes of the Group including the refinancing of the Issuer's €1,000,000,000 2.625 per cent. Notes due 15 December 2027 (ISIN: FR0013505260) which are also subject to a concurrently launched capped tender offer.

(ii) Estimated net proceeds: €497,640,000

5 YIELD

Indication of yield: 2.948 per cent. *per annum*

The yield is calculated at the Issue Date on the basis of the Issue Price and assuming that no Interest Step Up is applied. It is not an indication of future yield.

If the Step Up of 0.25 per cent. (applying on the Interest Step Up Payment Dates) is applied, the yield in respect of the Notes, being calculated at the Issue Date on the basis of the Issue Price of the Notes, would be 3.061 per cent. *per annum*. It is not an indication of future yield.

6 OPERATIONAL INFORMATION

(i) ISIN: FR001400ZEK7

(ii) Common Code: 306666363

(iii) Depositories:

(a) Euroclear France to act as Central Depository Yes

(b) Common Depository for Euroclear and Clearstream Luxembourg No

(iv) Any clearing system other than Euroclear France, Euroclear and Clearstream, Luxembourg and the relevant identification number: Not Applicable

(v) Delivery: Delivery against payment

(vi) Names and addresses of initial Paying Agent: BNP PARIBAS (acting through its Securities Services business)
Grands Moulins de Pantin
9 rue du Débarcadère
93500 Pantin
France

(vii) Names and addresses of additional Paying Agent (if any): Not Applicable

(viii) The aggregate principal amount of Notes issued has been translated into Euro at the rate of [currency] [] per Euro 1.00, producing a sum of: Not Applicable

9 **DISTRIBUTION**

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| (i) | Method of distribution: | Syndicated |
| (ii) | If syndicated, names of Managers: | Banco Santander, S.A. BofA Securities Europe SA Crédit Industriel et Commercial S.A. Deutsche Bank Aktiengesellschaft Intesa Sanpaolo S.p.A. Société Générale |
| (iii) | Date of Subscription Agreement: | 5 May 2025 |
| (iv) | Stabilisation Manager (if any): | Banco Santander, S.A. |
| (v) | If non-syndicated, name of Dealer: | Not Applicable |
| (vi) | Applicable TEFRA Category: | TEFRA not applicable to Dematerialised Notes |