



Exercising our territorial responsibility

1. The Carrefour Group's territorial strategy
2. Commitment 1: Be a local retailer
3. Increase sales of local products and partnerships with SMEs
4. Develop fair trade
5. Carry out our business in solidarity



1. The Carrefour Group's territorial strategy

1.1 Background and challenges

The increased pace of societal changes, the pressure of environmental emergencies and the rise of uncertainty are catalysing a profound transformation in the economic models that we inherited from the 20th century. The mass food retail sector has undergone many changes. These have picked up pace over the past four years as a result of a series of types of crisis (health, geopolitics and energy), the effects of which are accumulating.

2022 was marked in particular by the start of an inflationary period accentuated by the conflict in Ukraine and by tensions across the food chain as a result of climate change. In these difficult circumstances, consumers are anxious to protect their purchasing power; but at the same time they still want a diet that is good for their health and respectful of farmers, and well as being environmentally friendly. Increasingly, they are giving preference to food produced locally. It is vital that we understand and adapt to their demands for affordable prices, and to their new dietary behaviours, as well as to the digitalisation of their patterns of consumption and their desire for short distribution channels.

The Group is a major player in the regions in which it operates, in both urban and rural areas. Even in the most landlocked regions, its stores ensure that all of the products that people need are accessible. The Group's stores all contribute to their host community's development in various ways, by creating direct and indirect jobs, developing local distribution networks, contributing to local business projects, and being part of environmental, social and aid initiatives – particularly food donations and combating food waste.

Furthermore, with the unveiling of its new strategic plan in November 2022, the Group reaffirmed its commitment to enabling all of the Group's customers to enjoy the best possible diet. In order to help its customers facing purchasing power challenges and to be able to respond to climate challenges, Carrefour must pursue an ambitious territorial responsibility policy that includes:

- deploying store formats,
- supporting sustainable agriculture,
- speeding up the development of short distribution channels, etc.

1.2 Report summary

Carrefour Group has 4 commitments associated with its territorial responsibility:

- **Be a local retailer** Carrefour is a local retailer serving its customers in all the regions in which it is based. The Group aligns its formats with the specific needs and expectations of its host countries and communities.
- **Develop sales of local products and partnerships with SMEs:** throughout the world, the Group's stores are widening their selections of local products and are sourcing their supplies from farmers, livestock rearers, SMEs and craftspeople who are based near to where customers themselves live.
- **Develop fair trade:** more broadly within its supply chains, Carrefour supports the development of fair trade. Carrefour is the first retailer to have been committed to fair trade for more than 20 years. Through this commitment, it helps improve the living conditions of producers and ensure the sustainable development of communities.
- **Exercise our activity in solidarity** Each aid campaign involves stores, in connection with local branches of charities (for example, Food Bank donations are collected in 1500 stores, with Food Bank volunteers).

Finally, the Carrefour Foundation supports aid projects in collaboration with charities out in the field. Created in 2000, the Carrefour Corporate Foundation has a public interest mission, promoting the inclusive food transition. It works to provide as many people as possible with access to sustainable food, drawing on three programmes: sustainable and inclusive agriculture, solidarity-based initiatives to combat waste and societal commitment in relation to food. The Carrefour Foundation also responds to environmental and health disasters. Since it was founded, it has provided more than €18 million worth of aid during humanitarian crises.

1.3 Coalitions and partnerships

Federation of French Enterprises and Entrepreneurs (FEEF) : in 2022, Carrefour and the FEEF renewed their framework agreement on logistics penalties.

Organisation of the Carrefour SME Show in partnership with the FEEF: small and very small companies from food and non-food sectors take part in the Carrefour SME and Innovation Show, in partnership with the FEEF. For store managers and purchasing teams, the aim is to increase the selections of products manufactured by small and very small French companies on the shelves of Carrefour stores.

Open AgriFood: Carrefour is a member of the Board of Directors and partner to the fifth edition of the Open Agrifood Forum. A hub for collaboration and dialogue, this think-tank brings together people from all sectors of the food industry. The two-day annual event seeks to find ways to steer the industry towards greater respect for people and the environment. A forum for ideas and innovations, Open Agrifood has also set up a "do-tank" – Open Agrifood Initiatives – which turns discussions and debates into real, collaborative projects.

Miimosa: to boost customer engagement in financing local producers and putting their products in its stores, Carrefour France initiated a crowdfunding test project with Miimosa, a crowd-funding platform for farming projects. More than 230 projects had been funded through this platform by the end of 2022. 30 projects have been listed and about 20 events took place in Carrefour stores as part of the Zero Kilometre weeks (June and October 2022). A total of €6.5 million has been raised through this financing method.

2022 FEEF D'or: 2022 was marked by a tense business environment, one in which sustainable relationships between SMEs and retailers took on new meaning. At the ceremony held on 13 September 2022, the Carrefour Group was recognised as embodying one of the ten best collaborations between an SME and a retailer. For example, the collaboration between Malongo and Carrefour, which has been up and running for several years, has been rewarded for experimenting with a fair and eco-responsible poppy-to-coffee development project that incorporates blockchain technology.

1.4 Our organisational structure

Governance

- **Public affairs departments.** Regional responsibility is mainly implemented autonomously in each country through its own governance. Each country's public affairs department is responsible for implementing action plans at local level, supported by different country-specific directorates. In France, for example, the public affairs department implements the initiative in close collaboration with the Carrefour Foundation and the teams from the brands' operational and regional departments located in the regions.
- **The Carrefour Foundation** manages projects at Group level. The Foundation is run by a Board made up of members: three members representing the founders, a personnel representative and four qualified external people. The Foundation's operations team reports twice a year to the Group's Board of Directors. It supports its decisions and ensures the Foundation's chosen initiatives are properly implemented.
- **The Group & France Solidarity Division.** In 2021, the Carrefour Group set up a Group and France Solidarity Division. The role of this division is to better articulate the various aid initiatives implemented across the Group as a whole. The Solidarity Division works closely with the Foundation to provide its charity partners with various levers for mobilisation. Carrefour's involvement with charities can therefore be achieved by getting stores or employees involved, or through philanthropic initiatives in the general interest. At international level, the division monitors the aid initiatives being implemented by various countries so as to better highlight them and measure their impact. The Solidarity Division in France has a dedicated team, which coordinates a dozen or so aid campaigns every year.

Scope

The Group's policy in relation to its regional responsibility is supported by local initiatives and action plans in the heart of the regions in which it operates. All the Group's countries are required to implement action plans to improve their local anchoring under a "Local plan" that was launched in June 2020.

2. Commitment 1: Be a local retailer

Group objective:

50,000 partner producers by 2026

2.1 Our performance

| Indicators | Units | 2020 | 2021 | 2022 | 2022/2021 |
|---|----------|--------|--------|--------|-----------|
| Number of Group stores | Number | 13,048 | 13,894 | 14,348 | 3.3% |
| Number of Group hypermarkets | Number | 1,212 | 1,130 | 1,128 | (0.1)% |
| Number of Group supermarkets | Number | 3,561 | 3,574 | 3,842 | 7.5% |
| Number of convenience stores | Number | 7,827 | 8,642 | 8,573 | (0.8)% |
| Number of cash & carry stores | Number | 448 | 440 | 541 | 25.2% |
| Number of customer households | Millions | 77 | 80 | 80 | - |
| Number of partner producers involved in the food transition | Number | 36,277 | 38,359 | 37,758 | (2)% |
| Local and regional producers | Number | - | 9,841 | 11,945 | 21.4% |

2.2 The Group's action plans

With a global network of 14,348 stores, Carrefour is a local retailer serving its customers in all the regions in which it is based. The Group aligns its formats with the specific needs and expectations of its host countries and communities. Each store has the independence necessary to adapt its product assortment and portfolio of services to local needs and build close relationships with its customers.

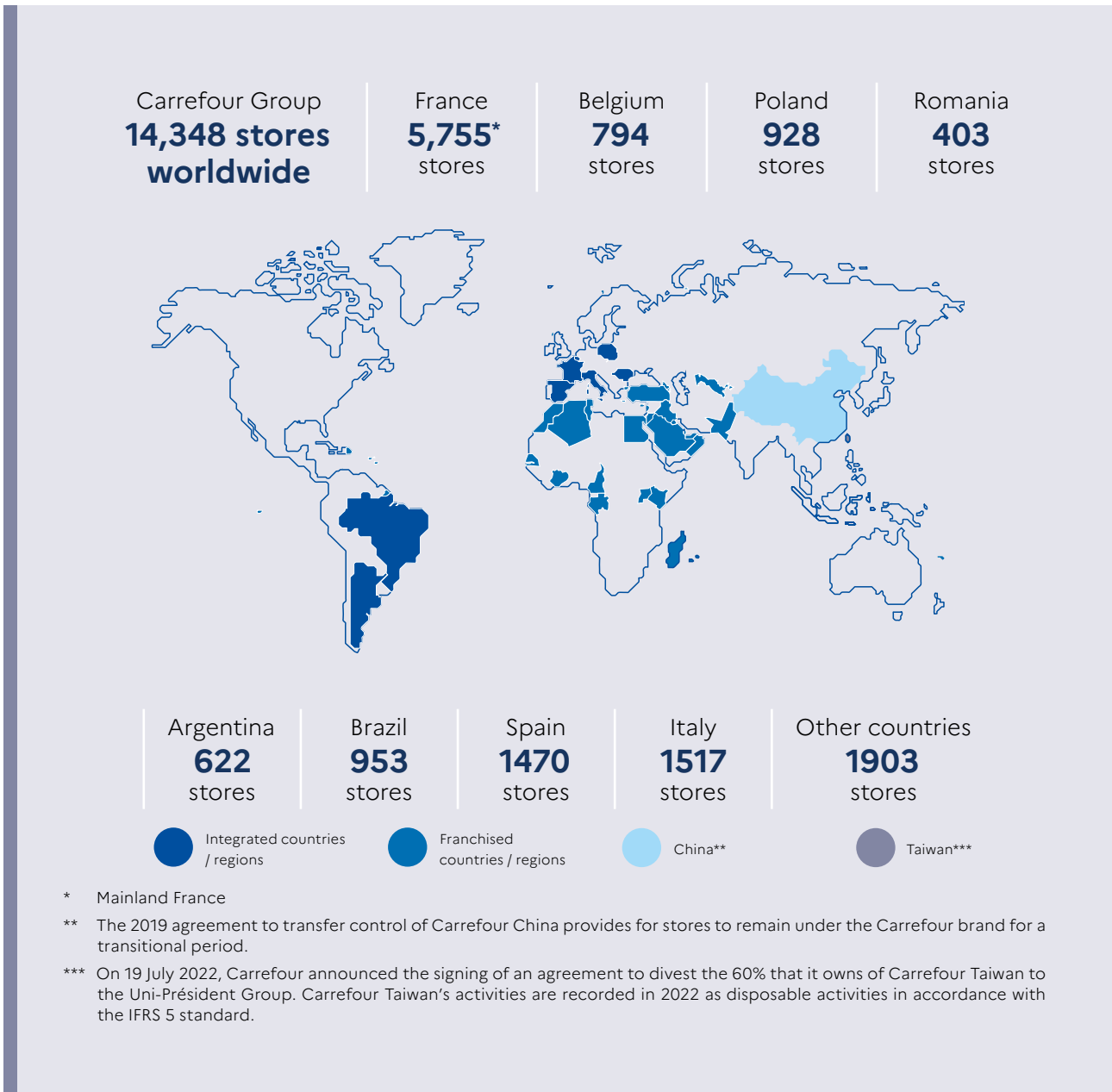
Formats and services adapted to all regions

Carrefour has stores of all formats available for its customers: hypermarkets, supermarkets, convenience stores, cash & carry and soft discount. It offers an omnichannel route which makes provision for shopping in stores, online purchases, home deliveries and shopping pickups from retail or Drive outlets.

In France, city-centre Carrefour City and Carrefour Express stores are planned in line with local urban development conditions to make shopping easy for everyone, including in more remote neighbourhoods.

In suburban areas, Carrefour follows consumer movement patterns, always opening outlets as close to where people live and work as possible, with hypermarket and cash-and-carry outlets addressing the social dynamic toward affordable pricing and breadth of choice. In rural areas, Carrefour Market, Proxi and Contact stores provide convenient shopping options for consumers living far away from the larger city stores. The Group's New Contact stores are now being deployed in four French regions. Designed specifically for rural and suburban areas, these outlets offer an expanded range of organic products and fresh produce, as well as an on-site eating area.

Carrefour is also expanding its online shopping offer in all regions so that everyone can access the broadest possible product range via its home delivery service.



Measuring and strengthening the Group's regional anchoring

In 2018, the Carrefour Group's Public Affairs Directorate began work on an initiative to highlight its community involvement in France. The aim of this initiative is to measure and strengthen the Group's community anchoring through its various store formats (Carrefour City, Express, hypermarkets, Cash & Carry, Market stores, Convenience and e-commerce). By applying its performance indicators at regional level, the Group is able to highlight its local impact in several key areas: employment, income generated by the Group for local communities, customer numbers, the number of partner local companies and farmers, etc.

By 2026, the Group plans to double the quantities of fruit and vegetable that it sources via short and ultra-short supply chains (whereby the supplier is located less than 50 km from the store). In France, this nationwide system has gone hand-in-hand with the launch of a fresh local fruit and vegetable format known as 'Potager City'. These new city-centre stores feature highly specialised fresh produce, on sale at prices customers would expect to find at a general store.

Illustration: launch of Potager City formats in France

At the beginning of 2023, the Group announced the opening of its first two Potager City stores in Paris to meet the basic food needs of city dwellers through a supply of quality fresh products at fair prices. With this format, Carrefour Proximité is seeking to prioritise taste with a wide variety of products, including ultra-fresh ones and products via short distribution channels whereby they are purchased directly from producers at the Rungis hub.

The stores sell as many as 100 different products over more than 50% of the total sales area. A significant share are seasonal fruit and vegetables – that way, customers can purchase them at optimal prices.

Potager City wants to meet the aims of consumers keen to enjoy a healthy diet. This means more than just eating organic: it now means short distribution channels, sourcing products locally and selling products made using sustainable farming practices. The banner will help the Group meet its aim of having certified sustainable products accounting for €8 billion of its income. This is in line with Carrefour's 2026 strategic plan.

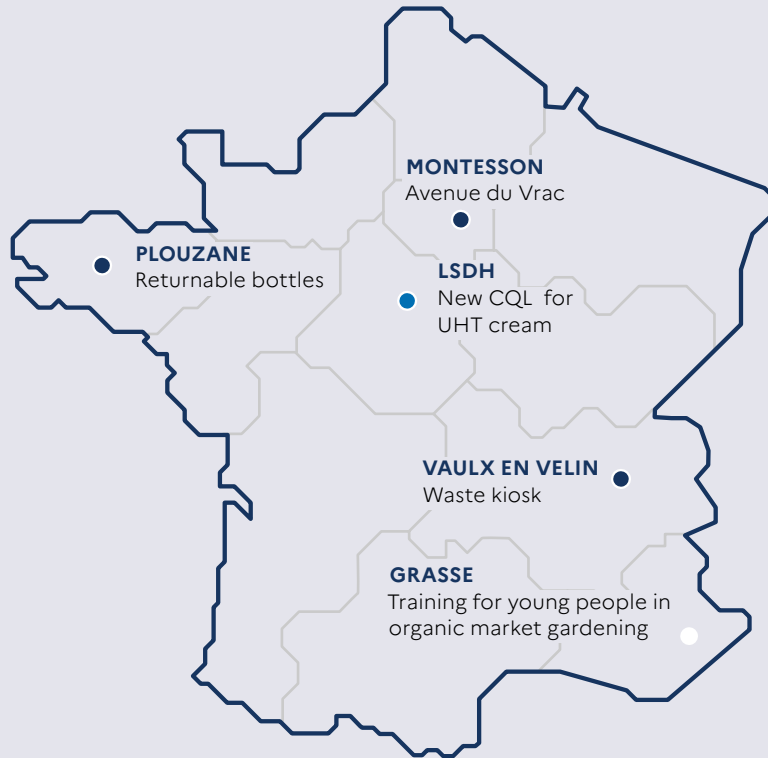
Developing local projects to promote the food transition in the regions

As part of its food transition for everyone strategy, Carrefour engages in projects at local level with stakeholders in the regions in which it operates (producers, SMEs, local authorities, urban areas, charities, etc.).

In France, for example, these projects focus on the following priorities:

- Promoting organic products;
- Guaranteeing the quality of Carrefour brand products;
- Minimising the Group's environmental footprint and striving to make a positive impact;

Local projects – France



- Promoting organic farming
- Guaranteeing the quality of Carrefour brand products
- Minimising the Group's environmental footprint

3. Increase sales of local products and partnerships with SMEs

The Group's objectives:

- 50,000 producer partners in 2026
- €8 billion in revenue by 2026 via certified sustainable products

3.1 The Group's performance

| Indicators | Units | 2020 | 2021 | 2022 | Change (2022/2021) |
|---|-------------------|--------|--------------|--------|--------------------|
| Number of partner producers | Number | 36,277 | 38,359 | 37,758 | (2)% |
| • Organic farming | Units | 2,150 | 3,538 | 3,637 | 2.8% |
| • Carrefour Quality Lines | Units | 25,843 | 24,980 | 22,176 | (11.2)% |
| • Regional and local | Numbers | - | 9,841 | 11,945 | 21.4% |
| Number of contracts with local SMEs or very small companies | Numbers | - | 3,400 | 4,038 | 18.8% |
| Turnover from sales of organic products | Billions of euros | | €2.7 billion | 2,6Mds | (2.2)% |

3.2 The Group's action plans

Carrefour continues to strengthen its partnerships with local businesses around the world. In particular, the Group is committed to helping small and medium-sized companies expand by implementing specific SME plans. Since 2020, all the Group countries have implemented SME action plans, designed to maintain and develop commercial relationships with SMEs in the various countries in which the Group operates.

To strengthen cooperation between Carrefour and SMEs across all food and non-food industries, the Group intends to create a network of SMEs, connecting them to its stores and involving them in its growth. This programme is made up of a set of initiatives designed to increase trade and partnerships with local SMEs, facilitating the inclusion of local producers and promoting local products in stores.

Case study: Carrefour's SME plans

WRITTEN FORMALISATION

- compliance with the code of ethics
- creation of an SME contract (with a specific duration, a double mediation, a facility to help SMEs' cashflow, a specific e-mail address and a signature on 31 December
- buyer training

PLAN SME

EXCHANGE PLATFORM

- a single representative, a special SME contact
- SME club: creation of a unique and attractive identity of "Carrefour SME suppliers"

REMUNERATION

- Multi-year contract
- Price and therefore volume security

In France, for example, the Group's financial services company Finifac has developed credit solutions for SMEs and farmers. The Carrefour SME Club also promotes close relationships between the Group and its SME partners, with advantages such as direct access to in-store contacts and Carrefour's Marketing and Supplier listing departments.

To develop business with SMEs, each country has implemented project discussions and specific contracts. In France, to facilitate these partnerships, the Group has launched a simplified two-page ultra-local contract template that can be used by all stores. The contracts with these partners guarantee fair prices. Partner producers enjoy special relationships with Carrefour, enshrined by specific multi-year contracts with commitments in relation to price and volume, simplified 48-hour listing terms and faster payments within seven days. In 2022 in France, the Group re-asserted its commitment by signing more than 4038 contracts with local and regional SMEs (representing 3264 suppliers). Carrefour has also made these multi-annual agreements permanent: in 2022, they accounted for 50% of all regional agreements in France. This three-year commitment provides all types of supplier with additional security.

Carrefour also offers financial support for various organic and/or agroecological projects. In 2019, the crowdfunding platform [JeParticipe.carrefour.com](https://www.jeparticipe.carrefour.com) was launched in partnership with MiiMOSA, to fund agricultural projects for the food transition. More than 230 projects had been funded through this platform by the end of 2022. 30 projects have been listed and about 20 events took place in Carrefour stores as part of the Zero Kilometre weeks (June and October 2022). A total of €6.5 million has been raised through this financing method. In 2021, Carrefour also invested €5 million in the MiiMOsa crowdfunding platform to support the food transition. One year later, 29 projects had been funded through this platform and 52% of these projects are supported by Group suppliers. Through this platform, Carrefour has become the largest private investor in the fund, contributing 10% to all funded projects.

In September 2022, a new agreement on logistics penalties and making provision for a better quality supply chain was signed between Carrefour France and the FEEF. The purpose of this new agreement is twofold: improve logistics flows and make it easier to resolve disputes so that more products from very small, small and medium-sized suppliers are available in stores. This agreement, renewed for a period of 3 years, applies to food and non-food products produced by small and medium-sized companies with up to turnover of up to €200 million (national brand or own brand).

The five major commitments of the agreement are:

- no logistics or commercial surcharges for very small companies
- one day's tolerance for deliveries by email: in the event of delivery delays equal to or less than one day for all deliveries made by email (deliveries of 1 to 5 pallets), no logistics surcharges will be invoiced by Carrefour.
- greater visibility regarding promotion: 56 days before the delivery date, Carrefour will send the supplier a "booking order". Then no later than 20 working days before the delivery date, it will send the supplier a firm order so that the manufacturer can start planning its production process. To avoid "enthusiastic" orders being placed in the event of long-term stock outages, the supplier undertakes to deliver up to 120% of the volumes for last year over the same period.
- Evidence of damage suffered must be provided by the retailer within 30 days before invoicing. This is the starting point for discussions with the manufacturer.
- The Carrefour Group is committed to making relations easier between the retailer and its very small, small and medium-sized suppliers with a dedicated procurement contact person for each section at national level, a dedicated contact person for trade allowances and a dedicated contact person for administrative compensation. The FEEF undertakes to provide its members with an up-to-date list of contacts.

4. Develop fair trade

4.1 The Group's performance

| Indicators | Units | 2020 | 2021 | 2022 | 2022/2021 |
|---|---------------|---------|---------|---------|-----------|
| Sales (incl. VAT) of fair trade products – Own brand and national brand | Millions of € | 111,198 | 126,855 | 137,167 | +8.1% |
| Number of fair trade products offered for sale | Units | 928 | 930 | 993 | 6.7% |

4.2 The Group's action plans

In France, Carrefour was the first mass-merchandising retailer back in 1998 to sell a fairtrade product: Malongo coffee made by small-scale producers. Many Max Havelaar®-certified products have since been added to Carrefour's shelves, alongside Alter Eco, Ethiquable, Lobodis and many other brands.

In 2022, more than €137 million in sales of fair trade products were generated by Carrefour stores worldwide (a 8% increase compared with 2021). Product sales generated nearly €1.5 million in development bonuses for cooperatives, on top of the fairer retail price paid to producers, which have financed study grants, water purifiers, schools, a maternity unit, and more. Carrefour's own-brand organic farming range, launched in partnership with MaxHavelaar® now has numerous product listings, in five product categories: bananas, coffee, chocolate, honey and tea. In 2022, 993 fair trade products were sold in Carrefour stores around the world.

Illustration: Malongo x Carrefour partnership – an equitable and eco-responsible development project

For the 24th FEEF d'OR ceremony (September 2022), the 10 best collaborations between SMEs and retailers were presented with awards. The partnership between Malongo and Carrefour was praised for:

- the longevity of collaboration
- the deployment of blockchain technology to the SMEs thanks to solutions implemented by Carrefour to ensure full traceability from plantation to roasting
- a sustained innovation across the Group's various formats
- the establishment of a programme in collaboration with the United Nations Office on Drugs and Crime (UNODC) to replace poppy cultivation with coffee cultivation targeting small producers of a cooperative in Myanmar as a way of developing a legal, eco-responsible, remunerative and sustainable activity.

Thanks to the programme and the social bonuses paid through fair trade, 25 villages have been converted to growing organic, fair trade coffee and have become peaceful territories.

The next steps in this project will be the harvesting of organic coffee in 2023, the development of a natural paper espresso and the listing of two new products.

5. Carry out our activity in solidarity

5.1 The Group's performance

| Indicators | Units | 2020 | 2021 | 2022 | Change (2022/2021) |
|---|----------------------|------|-------|-------|--------------------|
| Distributions | | | | | |
| Number of meal equivalents distributed as unsold food ¹ | In millions of meals | 77 | 44.1 | 45.6 | 3.4% |
| Weight of unsold products recovered through sale of food baskets in partnership with Too Good To Go | Tonnes | | 3,437 | 3,440 | (0.1)% |
| Foundation | | | | | |
| Annual budget | Millions of € | 7.49 | 6.75 | 6.75 | - |
| Number of impact projects supported | Number | 42 | 72 | 83 | 15.3% |

1 Scope: this figure includes food donations by stores in all of the Group's integrated countries as well as donations made by the Group's warehouses in France.

2 Scope: BE, SP, FR, IT, PO.

5.2 Our action plans

For Carrefour, showing solidarity means helping people every day in the countries in which the Group operates. Drawing on its professional retailing activity and its knowledge of local conditions, Carrefour provides support for people of all social backgrounds and works with non-profit organisations to address a highly diverse range of issues at local, national and international level.

In 2022 – as is the case every year – numerous aid initiatives were organised in all Carrefour countries through various schemes including food collections, product-sharing and cash donations. Carrefour is involved in a number of initiatives, including the Pièces Jaunes campaign (France), the Food Banks (in all the countries in which it operates), Action Against Hunger (Italy), the Red Cross (Spain, Romania and Poland), Pink Ribbon (Italy), Aço da Cidadania (Brazil) and Unicef (Argentina).

Carrefour is one of the leading private donors in France (it donated the equivalent of 45 million meals in 2022). For example, when unsold goods are generated, they are sorted daily by the store teams, and healthy and authorised unsold goods are sent to local food aid charities. Globally, the Group & France Solidarity Division is also engaged in rolling out joint inclusivity campaigns across all of the Group's integrated countries.

The Carrefour Foundation

The Foundation's work is aligned with Carrefour's food transition strategy, by supporting the stakeholders of the social and solidarity economy who are working to provide people in France and abroad with a healthier, more balanced and more diversified diet.

Its inclusive approach aims to support the most disadvantaged people, both in terms of access to products and the way they are produced. Finally, its annual budget of €6.75 million enabled it to support 83 projects in 2022 – projects to do with sustainable and inclusive agriculture, inclusive initiatives to tackle waste and societal commitments in relation to food (30 projects, 12 of which were international projects concerning social engagement, 12 projects, 2 of which were international projects concerning solidarity-based anti-waste, and 43 projects, 8 of which were international projects concerning sustainable and solidarity-based agriculture).

The Carrefour Corporate Foundation works in the countries in which the Group operates: Argentina, Belgium, Brazil, Spain, France, Italy, Poland, and Romania. These entities draw on their local connections to work on aid initiatives with organisations in the field. From application to final completion, projects follow four key stages:

- **Identification:** active in searching for charities which share the same ambitions and member of several project selection committees in the social and solidarity economy, the Foundation enquires about social innovations related to its three intervention programmes. The "Become a partner" form, available from its website (fondation-carrefour.org), is also a vehicle for new partnerships.
- **Selection and co-construction:** the Foundation works on codeveloping charity projects with their initiators and the country Carrefour teams. Discussions and meetings are held upstream to assess the projects' aims and their impacts.
- **Tracking and evaluation:** decidedly collaborative, the support involves both financial and technical support, defined by the Foundation and the teams located in the countries.
- **Financing:** the Foundation ensures that all applications are reviewed and grants are awarded to charities, with the approval of its Board of Directors.

This mission is articulated in its 3 programmes:

Sustainable and inclusive agriculture

We support agricultural sectors in transitioning over to more sustainable models, based on organic farming and agroecology, which contribute to more effective preservation of natural resources. To help farmers meet the challenge of a food transition that is accessible to everyone, we support their investment and training efforts. In order to promote employment, reconnect city dwellers with the land and increase biodiversity in cities, we are also committed to urban agriculture. This is a major challenge for increasingly dense cities, where 50% of the world's population already lives. For their inhabitants, maintaining natural areas in the city is essential.

Socially-responsible anti-waste initiative

Because 13 percent of the world's food waste is generated as a result of food retailers,¹ it is vital that unsold food be recovered. The Foundation also supports initiatives to tackle non-food waste along the entire length of the supply chain. By supporting processing networks, we are also engaging in solidarity issues and enabling vulnerable people to consume better.

¹ Food Waste Index, Report 2021, UN Environment Programme: <https://wedocs.unep.org/bitstream/handle/20.500.11822/35280/FoodWaste.pdf>

Societal commitment

The Carrefour Foundation supports initiatives that help establish a link between a healthy and balanced diet and health benefits. We want to make it easier for everyone – people, associations and companies – to support this cause that we all have in common: an inclusive food transition.

Since it was first set up, the Carrefour Foundation has intervened in emergency humanitarian situations. Since the start of the COVID-19 pandemic, the Foundation has supported food aid charities and the medical community, with donations totalling €3.8 million in the Group's integrated countries. Over its entire lifetime, it has provided more than €18 million in response to humanitarian emergencies.

Support for associations in the context of emergency aid is a fundamental part of Carrefour's international activity. In support of refugees from Ukraine, as early as February 2022, the European countries in which the Group operates stepped up their food donation and collection initiatives. The Carrefour Foundation has supported the emergency purchase of basic necessities in Poland and Romania from local associations (including Red Cross Poland and the FARA Foundation). It also provided assistance to food aid charities in the various countries in which it operates in order to cope with the increase in the numbers of their beneficiaries during the second half of the year. Since it was founded, it has provided more than €19 million worth of emergency aid.

In 2022, the Carrefour Foundation launched a number of calls for projects to support local and international initiatives to promote sustainable and solidarity-based agriculture, as well as anti-waste initiatives and social engagement:

- Together for the Food Transition: in 2022, the Carrefour Foundation and Carmila launched the second edition of Ensemble pour la transition alimentaire, a call for projects designed to speed up the food transition. Ten winners committed to sustainable agriculture, tackling waste and educating people about nutrition received €5000 worth of financial support. They will be able to showcase their activities in the nearest Carmila shopping centre. In 2022, the employees of Carrefour France and Carmila were invited to vote for their own favourite charity: it received €2500 worth of funding.
- Together for the food transition: in view of the success of the call for projects for Together for the Food Transition in France, the Foundation has decided to make use of this mechanism internationally to help more and more non-profit organisations committed to sustainable agriculture, reducing food wastage and educating people about nutrition. In total, seven charities located in seven integrated Carrefour Group countries – namely Argentina, Belgium, Brazil, Italy, Romania, Spain and Taiwan – all won prizes of €30,000 each.
- Let's get gardening together: as part of its partnership with the Fondation des Hôpitals, which supports the creation of gardens at its hospitals, the Carrefour Foundation wanted to extend its support to other charities that work to raise awareness of climate issues and sustainable food practices by setting up educational, therapeutic, shared gardens designed to help people reintegrate into society. Ten winning charities each received prizes of €15,000.

In addition to the Group & France Solidarity Centre and the Carrefour Foundation, the Group's integrated countries implement their own aid initiatives targeting national and local charities. Four countries have their own foundation:

- Fundacion Carrefour Argentina focuses mainly on nutrition, education and the health of the younger generation, with programmes to build orchards, healthy food workshops, initiatives to help food banks provide food for those in need and medical and nutritional care in rural Argentina.
- Fundacion Solidaridad Carrefour in Spain focuses its action on sick and disabled children.
- The Foundation for Agricultural Development founded by Carrefour Romania supports initiatives to foster rural agriculture.



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