

Carrefour's Forest Positive Commitment on Soy

August 2021

Carrefour's commitment to forest positive solutions across its soy supply chain

Carrefour remains committed to establishing a deforestation and conversion-free soy supply chain, taking action within its own activities as well as through contributing to collective initiatives, to drive transformative change.

Since 2019, Carrefour has served as Co-Sponsor of the <u>CGF Forest Positive Coalition of Action</u> - bringing together 20 of the top consumer goods companies - to combine collective reach and knowledge, global networks and resources, to engage and collaborate with producers, suppliers and traders, as well as governments and NGOs, to advocate for forest positive solutions.

Carrefour's time bound Action Plan

Carrefour has set the goal of reducing the negative impacts of soy production in its supply chain. The actions implemented to achieve this goal are based on collaboration among stakeholders, using sustainable livestock feed, and developing alternatives to animal proteins. In addition, Carrefour is committed to supporting landscape initiatives in sensitive production areas to further reduce the impact of soy production.

In 2020, Carrefour reached its objective of developing zero deforestation livestock feed supply chains in its nine operating countries to supply Carrefour Quality Lines products. In light of its performance at the end of 2020, Carrefour is completing its action plan to fight deforestation and conversion through the following objectives:

- <u>Concerning direct suppliers:</u> 100% of Carrefour Quality Lines and key Carrefour branded products use non-deforested or converted soy for animal feed by 2025 (chicken, turkey, pork, beef, veal, lamb, salmon, eggs, milk, minced meat fresh and frozen).
- <u>Concerning upstream actors:</u> 100% of key soy traders assessed and in progress to comply with our policy by 2025.

In addition, Carrefour launched the <u>Soy manifesto</u>, along with seven other major retailers, to mobilize French actors - governments, NGOs, retailers and upstream actors to take action against imported soy linked to deforestation or conversion, particularly from Brazil. In this context, Carrefour has committed to ensuring that imported soy linked to deforestation or conversion in the Cerrado region does not find its way into the French supply chain, by implementing specifications across its own-brand products - including deforestation and conversion-free criteria across it products (poultry, eggs, pork, beef, veal, fish, lamb, dairy and minced meat (fresh and frozen) sectors where animal feed



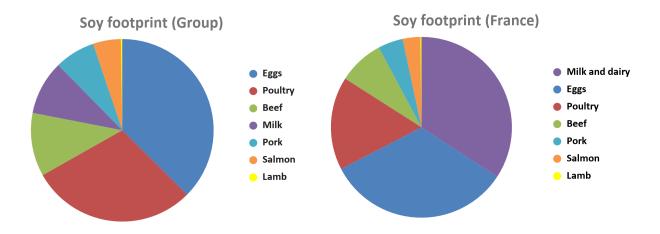
typically contains soy). In addition, Carrefour engages its suppliers to share this ambition across their supply chain. Carrefour requests that its own-brand suppliers include a non-conversion/deforestation clause taking into account the January 1, 2020 cut-off date. The Group also supports the implementation of these commitments by national brands.

Mapping Carrefour's Soy Footprint

Carrefour's soy footprint is updated annually. Carrefour includes unprocessed raw products under the following own-brand products: beef, veal, chicken, turkey, milk, dairy products (for France), eggs, pork, lamb and salmon in the scope.

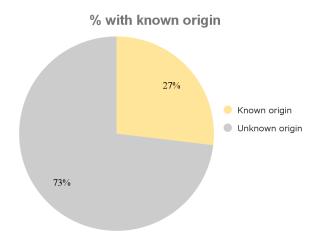
In 2020, Carrefour Group sourced 170,542 metric tons of embedded soy in its own-brand animal products. In France, the soy footprint amounts to 98,000 metric tons.

To account for its footprint, the 2020 sales tonnages of each product category is multiplied by a theoretical soy consumption index recognised by RTRS and based on current agricultural practices. The same methodology is applied to each country of operation of Carrefour, which gives insight into country-specific challenges and enables the ranking of supply chains that contribute the most to the overall footprint.

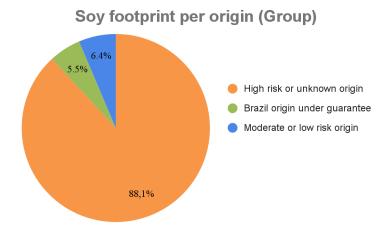


To have greater visibility of the origin of soy within its supply chain, Carrefour has conducted surveys with direct suppliers in order to have more precise information of the sources of embedded soy and establish the proportion of traceable soy not linked to deforestation. Currently 73% of soy is from unknown sources and 27% from known sources.





Using this information, Carrefour then developed an internal mapping of soy, identifying origins from high or low deforestation risk (based on public reports) which enabled Carrefour to compile the soy footprint per classification of origin (see graph below).



The proportion of soy that is from high risk or unknown origin amounts for 88.1% of Carrefour's global soy footprint. Regions that are considered high risk for soy include: Brazil (without guarantee), Paraguay, Argentina¹ and Bolivia.

Brazilian soy origin under guarantee amounts for 5.5% of the overall footprint, which concerns soy physically certified under Proterra or RTRS standard and soy coming from low-risk brazilian municipalities (according to an internal mapping of soy).

Moderate or low risk origin soy amounts for 6.4% including origins such as: Europe, Canada, USA, India etc.

¹Carrefour considers soy sourced from Argentina as high-risk as the traceability at municipality level has not yet been developed.



Taking action in our wider supply chain

Carrefour commits to engaging its traders and upstream suppliers to share its ambition of deforestation and conversion-free.

First, Carrefour has shared its ambition of deforestation and conversion-free with all its own-brand suppliers and with its top upstream suppliers through questionnaires and webinars. At the Group level, 100% of suppliers have been engaged through questionnaires on the traceability of their supply chain and traders have been engaged through the Soy Transparency Coalition (STC) within the Forest Positive Coalition.

Second, Carrefour has organized top-to-top meetings with all its top soy traders to <u>share its ambition on deforestation and conversion-free</u> across the wider supply chain. In addition, Carrefour continues to engage its own-brand suppliers.

Finally, Carrefour monitors the progress of suppliers based on the following criteria as part of commitment to the CGF Forest Positive Coalition of Action:

- A public commitment to deforestation and conversion-free across entire commodity business including a public time-bound action plan with clear milestones for meeting commitments;
- Process in place for regular supplier engagement;
- A mechanism to identify and respond to grievances;
- Support landscape initiatives delivering forest positive development;
- Regular reporting against key KPIs.

Following the evaluating and reporting, traders and suppliers are expected to provide an action plan and show continuous improvement toward a deforestation and conversion-free supply chain, which is closely monitored by Carrefour.

Landscape initiative engagement

To complement its efforts to ensure deforestation and conversion-free across its supply chain, Carrefour has committed to engaging in a number of landscape projects on the ground in 2022 to build local multi-stakeholder action to address the root causes of deforestation. Further information on specific projects supported by Carrefour will be shared at the end of 2021.



LIST OF TOP OWN-BRAND SUPPLIERS

| (FRANCE) |
|------------------------|
| ELIVIA SAS |
| ARRIVE M COQ |
| SOCOPA VIANDES |
| LDC |
| GALLIANCE VOLAILLE |
| ORLAIT |
| COCORETTE DISTRIBUTION |
| CANDIA |
| LOEUF |
| L N U F ET MDD |
| BIGARD GROUPE |
| MATINES |
| COOPERL ARC ATLANTIQUE |
| DUC SOCIETE |
| GALLINE FRAIS SARL |
| COVIAL |



| MOWI BOULOGNE |
|----------------------|
| DELABLI SAS |
| AQUALANDE |
| MOWI CUISERY |
| MONFORT VIANDES |
| ALSACE LAIT |
| TRADIVAL |
| FIPSO |
| PRIMEX INTERNATIONAL |
| SICAREV |
| DEVEILLE |
| SAS ODNV |
| SAPRESTI TRAITEUR |
| CHARAL |
| BLASON D OR |
| PUIGRENIER |
| LEROY SEAFOOD FRANCE |



| GALLIANCE ELABORES |
|----------------------|
| LAITERIE DE VERNEUIL |
| MACQUET S A |
| CHIRON ACVF |
| MITI |
| UNIMA DISTRIBUTION |
| ROLMER SAS |
| ETS BODIN FILS |
| LACTEL SNC |
| TENDRIADE COLLET |
| SOBEVAL |
| PÊCHEURS DE SAVEURS |
| CAILLOR |
| NUEVA PESCANOVA FRAN |
| FRAIS EMBAL |
| SODIPORC ANGOULÊME |