



Taking action to protect the forests and protect biodiversity

Context

Our planet's forests form the basis of a chain of ecological, economic and social values which humankind enjoys, simply because of the natural way in which they function. Forests are home to 80% of the Earth's biodiversity and support the livelihoods of 1.6 billion people. Yet thirteen million hectares of forests disappear each year, especially in tropical areas.

Several types of production have an impact on forests, such as palm oil, wood and paper, beef and soy. These crops are gaining ground in existing ecosystems and contributing to illegal logging, which can also affect territories belonging to indigenous peoples and encourage the exploitation of workers.

We have arrived at a watershed moment in consumer behaviour. Consumers' expectations are constantly changing: they rightly demand more information, better quality products and greater transparency. Carrefour's aim is to provide customers with food that is produced using ways and means that do not damage the planet's biodiversity or its forests. It seeks to do this by providing them with products that improve farming practices and forestry methods, as well as manufacturing processes. To preserve biodiversity, protect local populations and counter climate change, Carrefour is committed to the combatting supply-chain-related deforestation.

Risks and materiality for Carrefour

Retail activity is closely linked to the world's forests. Although this link is not immediately apparent, forest protection is a major challenge for the Carrefour Group. Forest health has a direct impact on the Group's ability to make sustainable use of agricultural and forestry raw materials.

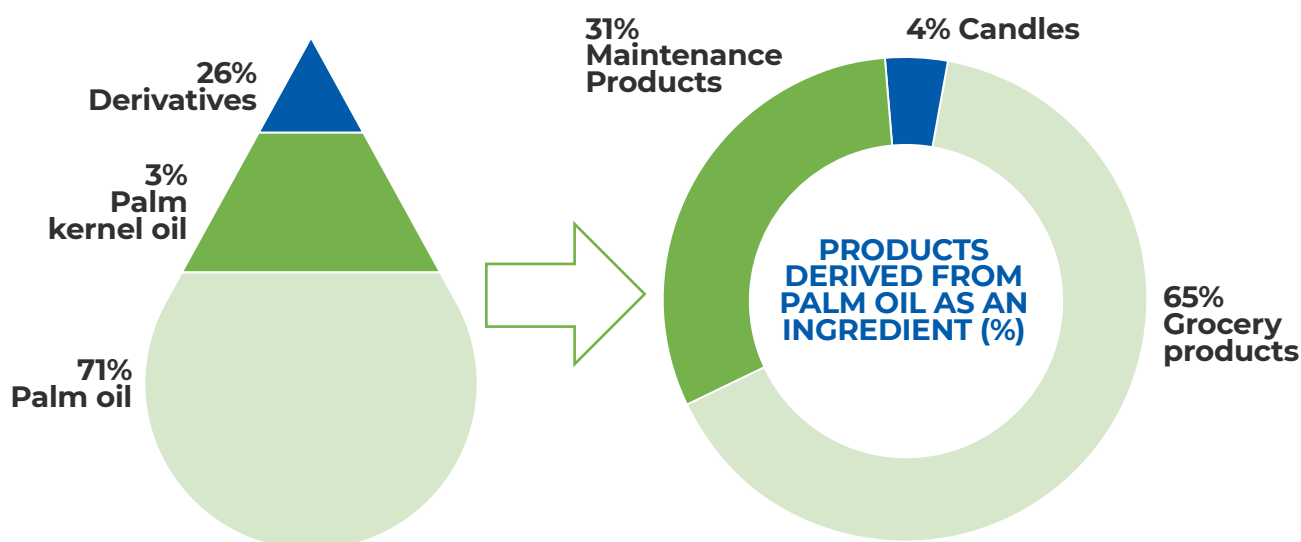
The law on the duty of care, includes implementation of a risk management plan for suppliers with an established business relationship with the order originator. This management plan must cover health, safety, human rights and environmental risks. In this context, Carrefour has mapped risks regarding its tier 1 suppliers and established social and environmental compliance rules for its purchases of controlled market and non-market products (see Carrefour.com & CSR Report: "The Carrefour Group's duty of care").

As part of its corporate social responsibility, Carrefour has chosen to extend its risk analysis approach to cover its entire value chain, particularly to sensitive raw materials and production stages (see Carrefour.com & CSR Report: "Sourcing raw materials at risk"). In addition to analysing the risks associated with its duty of care, Carrefour conducts risk analyses of sensitive raw materials used in its products. These analyses assess the societal issues associated with each raw material on the basis of requests from stakeholders (investors, rating agencies, NGOs and the media, customers and public authorities) and bibliographical feedback. The importance of these issues is then cross-referenced with Carrefour's sales volumes for each raw material. This information is updated on a regular basis. Five raw materials have thus been identified as priorities in terms of their impact on forests and their materiality in Carrefour supplies: specific action plans have been developed for palm oil, soy, wood and paper, Brazilian beef and cocoa.

PALM OIL: Palm oil and its derivatives are used as ingredients in Carrefour brand products, including foods such as cereals and cakes, hygiene products such as soap and other products such as candles.

More than
20
product categories
are involved, covering

more than
800
Carrefour brand
products.



SOY: Soy, in all its forms (sprouted soy seeds, broad beans, soy oil, etc.) is a common ingredient in many foods today. However, nearly three-quarters of the world's soy is used as a source of protein in animal feed. Soy is therefore used indirectly for the production of dairy products, as well as for poultry, eggs, pork and beef and farmed fish.

In 2020, the Carrefour Group supplied 170,542 tonnes of soybeans for use in its own-brand animal products. In France, the soy footprint is some 98,000 tonnes. At Group level, 70% of soybeans come from conventional sources, while the share of organic, non-GMO or local French soy is 30%. At France level, this share is 53% for conventional soybeans and 47% for guaranteed soybeans.

Approximately
170,500
 tonnes used for our Carrefour products at Group level,
 of which 98,000 tonnes in France.

WOOD AND PAPER: Wood and paper are used in products sold by Carrefour, commercial publications and for internal use. Packaging also represents a significant share of our consumption of wood resources.

In 2020
125,000
 tonnes of paper
 used for commercial
 publications.

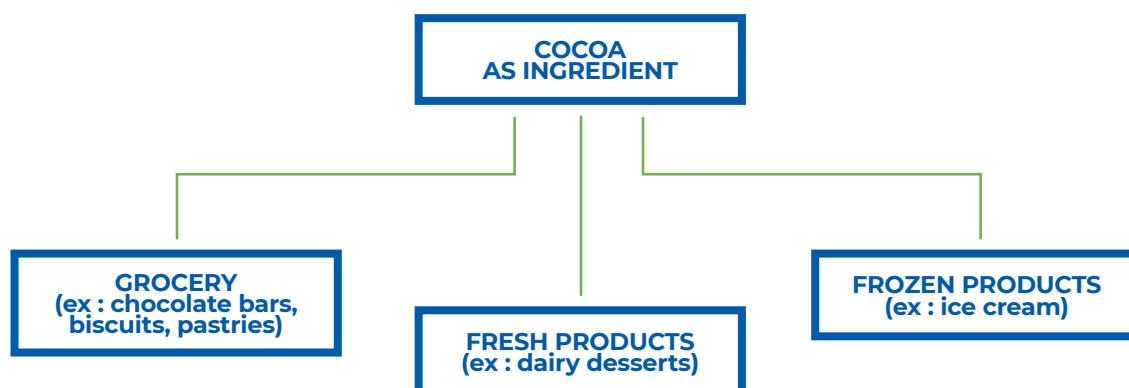
197,000
 tonnes per year in our
 Carrefour products
 in France (2017 estimate).

Essentially present in
10
 key product families.
 For example, present in:
 toilet paper and paper
 towelling, nappies, garden
 furniture and paper products.

BRAZILIAN BEEF: Brazilian beef is sold only in our stores in Brazil; more than half is sold in unprocessed form, in the form of fresh or frozen meat (steaks, minced meat, etc.). Carrefour Brazil sells approximately 24,000 tonnes of raw beef each year, 2% of which is marketed to Carrefour brands, with the remainder sold under national brands.



COCOA: Carrefour uses cocoa in many product categories, including grocery counters (chocolate bars, biscuits, etc.), as well as in pastries and ice cream, and fresh products such as milk desserts.



Our aim

In 2010, Carrefour made a commitment to zero deforestation by 2020 as part of the Consumer Goods Forum (CGF). In order to bolster this aim and get systemic changes under way involving all stakeholders across the market, in 2020 the Group took over joint management of the Consumer Goods Forum Forest Coalition. This is made up of 20 companies all committed to tackling deforestation in their supply lines through actionable initiatives, such as undertaking joint assessments of traders' policies and their levels of implementation. On the basis of these assessments, the coalition is asking traders to implement measures to combat deforestation across their entire supply lines. These assessments also serve as a basis for dedicated dialogue and individual commercial measures.

The Group is involved in many collective initiatives, particularly in Brazil, establishing synergies with all stakeholders (suppliers, competing distributors, commodity traders, regional and national governments, scientists, NGOs and data and service providers).

Carrefour's vision of sustainable forest management is based on the following principles:

- ❶ **Protecting** high-conservation-value (HCV) forests, peat bogs, high-carbon-stock (HCS) areas and remarkable ecosystems;
- ❷ **Banning** forest clearance by fire and implementing best practices to reduce greenhouse gas emissions in existing plantations;
- ❸ **Observing** human rights and workers' rights;
- ❹ **Respecting** local populations' rights, particularly through a policy of free and informed consent and by preventing land-use conflicts;
- ❺ **Supporting** small-scale producers through inclusion in sustainable supply chains;
- ❻ **Banning** GMOs where possible (especially palm oil and wood) and the use of threatened and endangered species on the International Union for Conservation of Nature (IUCN) red list or listed in the Convention on International Trade in Endangered Species of Wild Fauna and Flora (CITES);
- ❼ **Reducing** the quantity of pesticides, encouraging their responsible use and banning the most dangerous of them.

Carrefour focuses on the raw materials that are most present in its supplies, such as wood and paper, palm oil, Brazilian beef, soy and cocoa. In 2020, Carrefour extended its commitment in relation to cocoa and non-food materials to include textiles, such as viscose.

Carrefour was one of the first companies in the sector to report on its performance in forest conservation through the Carbon Disclosure Project (CDP), the rating of which increased from B to A- in 2020.

Through its procurement policies, innovative traceability systems, or by setting up the necessary collaborations, Carrefour has codeveloped action plans targeting its priority raw materials with its stakeholders. It does this by testing such solutions as they are developed and sharing progress, as well as best practices to be applied across the board and/or obstacles that it has identified.

Our objectives and performance

SUMMARY OF OUR OBJECTIVES:

1. 2020 targets

Palm oil: ensure that none of the Carrefour brand products containing palm oil contribute to deforestation by the end of 2020. Palm oil supplies comply with legislation and promote sustainable production in accordance with the principles and criteria of the Roundtable for Sustainable Palm Oil (RSPO).

→ **2020 Objective:** **100%** of palm oil used as an ingredient in Carrefour own-brand products must be certified RSPO Segregated by the end of 2022.

Indicator – Palm oil ⁽²⁾	2019	2020	Change (2019/2020)	Target
% of palm oil from RSPO-certified suppliers (segregated and mass-balance)	82.0	82.8	+0.8 pt	100% at end 2020
• Including proportion of palm oil certified sustainable and wholly monitored (RSPO segregated) (in %)	51.8	54.6	+2.8 pts	100% at end 2022

→ **2020 performance review.** Since 2020 target was not met, action plans are being deployed to ensure the segregated or mass balance RSPO certification of 100% of palm oil contained in Carrefour branded products by 2021.

Soy: draw on a range of solutions to reduce the adverse impact of soy production on ecosystems making up Carrefour's purchasing supply chain by 2020:

→ **Target: "zero-deforestation":** animal product lines must be developed in all countries by the end of 2020 using, for example, locally-produced soy for which no deforestation is required.

Indicator – Soy ⁽³⁾	2019	2020	Change (2019/2020)	Target
% of countries developing products lines using with zero deforestation	44	100	+66 pts	100% at end 2020
Number of Carrefour Quality Lines products using zero deforestation livestock feed	14	20	+42.8 %	

→ **Comment on 2020 performance.** The aim of a product line that involves zero deforestation animal feed is met in each country, the group has a total of 20 product lines that involve animals fed on soy that does not result from deforestation.

(2) Calculated based on weight of raw material contained in the products. Perimeter: excluding RO. Comparable BUs (96.7% of 2020 consolidated sales excl. VAT).

Wood and paper:

- **Target: 100 %** of commercial publications FSC® (Forest Stewardship Council®) or PEFC® (Programme for the Endorsement of Forest Certifications®) certified, or manufactured using recycled fibres.
- **Target: 100 %** compliance with Carrefour's sustainable forest policy by 2020 for ten priority product categories. These product categories are defined as those using the largest volumes of wood and paper: toilet paper, printing paper and garden furniture, for example.

Indicator – Wood and paper ⁽⁴⁾	2019	2020	Change (2019/2020)	Target
Sales of Carrefour PEFC and FSC products (<i>in millions of euros</i>)	205	534	160%	-
Proportion of Carrefour own-brand products in the ten priority categories sourced from sustainable forests (<i>in %</i>)	48.6	70.2	+ 21.6 pts	100% at end 2020

- **Comment on 2020 performance.** A significant improvement was achieved between 2019 and 2020 (notably in Italy, Spain, Poland). An action plan is under way to help reach the final level in the first half of 2021.

Brazilian beef: ensure that Brazilian beef sold in Carrefour stores in Brazil meets the five key criteria set out in the Group's purchasing policy.

- **Objectif: 100 %** 100% of Brazilian beef suppliers must be geomonitored by the end of 2020.

Indicator – Brazilian beef ⁽⁴⁾	2019	2020	Change (2019/2020)	Target
% of geo-referenced Brazilian beef suppliers	95.7	100	+ 4.3 pts	100% at end 2020

- **Comment on 2020 performance.** The target geo-monitoring beef supplies has been reached for the perimeter concerned: data from more than 6.000 farms has been provided. A new target has been defined with a wider scope and the policy on sustainable beef bolstered by integrating action plans for indirect suppliers.

(3) Scope: comparable BUs (100% of 2020 consolidated sales excl. VAT).

(4) Perimeter: excluding RO. comparable BUs (96.7% of 2020 consolidated sales excl. VAT).

2. 2025 targets :

Based on performance by the end of 2020, Carrefour is supplementing its action plan to tackle deforestation and bolstering its aims, and has announced the following targets:

- **Palm oil:** 100% of palm oil used as an ingredient in Carrefour own-brand products must be RSPO Segregated certified by the end of 2022.
- **Soy:** 100% of Carrefour Quality Line and Carrefour own-brand products must use soybeans that are not derived from deforestation for animal feed by 2025.
Perimeter: raw, fresh and frozen products of the following categories: chicken, turkey, pork, beef, veal, lamb, salmon, eggs, milk, minced meat (fresh and frozen).
- **Paper wood:** 100% of the ten priority product families must be in compliance with the sustainable forestry policy by 2021. 100% of the paper and cardboard packaging used with controlled products must be in compliance with the sustainable forestry policy by 2025.
- **Beef:** 100% of Brazilian beef suppliers must be geo-monitored and in compliance with the forestry policy or committed to ambitious policies to combat deforestation by 2025.
Perimeter: suppliers of fresh, frozen, processed meat, retailers and warehouses.
- **Cocoa:** 100% of Carrefour brand chocolate tablets must be in compliance with our sustainable cocoa charter by 2023 (in France, Belgium, Spain and Italy).
- **Trader traceability and assessment:** 100% of key traders that have been assessed and which are in the process of being assessed must be in compliance with our forest policy (palm oil, soybeans, wood and paper, beef, cocoa) by 2025.
- **Textiles:** 100% of wood fibres (viscose, lyocell, modal type) used in our TEX products must be produced without recourse to deforestation by 2022.

(4) Perimeter: excluding RO. comparable BUs (96.7% of 2020 consolidated sales excl. VAT).

Our action plans

1. PALM OIL

Since 2010, Carrefour's policy has been to replace palm oil in its own-brand products when this improves the product's nutritional quality. For Carrefour brand products containing palm oil, the Group guarantees that the oil used will not contribute to deforestation by 2020.

Carrefour applies RSPO (Roundtable on Sustainable Palm Oil) certification as a minimum standard for the palm oil used in Carrefour-brand products. Other certification such as Rainforest Alliance also corresponds with Carrefour's policy requirements.

Carrefour also endeavours to ensure that it sources from suppliers capable of providing physically traceable and sustainable palm oil. The Group is working with its main suppliers to map the supply chain through to the relevant guarantee point. This approach to traceability also enables Carrefour to ensure that its suppliers share its procurement policy.

Carrefour is involved in a number of joint initiatives with stakeholders on the production of more sustainable palm oil:

- supporting organisations that promote standards consistent with Carrefour's policy on palm oil, such as the Palm Oil Innovation Group (POIG) and the French Alliance for Sustainable Palm Oil (Alliance Française pour une Huile de Palme Durable)
- working with key supply-chain players to promote Carrefour's procurement rules.

Carrefour is part of the CGF palm oil coalition and has defined criteria applied by the 20 companies making up the coalition. A new 2020 commitment is the collective mobilisation of traders and the impact on purchasing decisions.

2. SOY

Carrefour has set itself the goal of reducing the negative impacts of soy production on its supply chain ecosystems by 2020. The actions implemented to achieve this goal are based on collaboration among stakeholders, using sustainable livestock feed and developing alternatives to animal proteins.

It intends to do this through cooperation, sourcing sustainable livestock feed and developing alternatives to animal proteins.

- **Amazonian moratorium on soy:** Carrefour has supported the Amazonian soy moratorium since its inception in 2006. The moratorium has yielded positive results for the protection of the Amazon, and Carrefour is encouraging its extension to other biomes.
- **Grupo de Trabalho da Soja (GTS) and Grupo de Trabalho do Cerrado (GTC):** Carrefour supports the Soy Working Group in Brazil and supports the group dedicated to tackling deforestation in the Cerrado biome.
- **Cerrado Manifesto support group (SoS Cerrado Manifesto):** Carrefour has been supporting this initiative since 2017 along with over 140 other companies and investors, and engages in discussions in Brazil with the government, NGOs and producers to protect this ecosystem.
- **Duralim:** Carrefour is a signatory of the French collaborative charter for sustainable animal nutrition.
- **National strategy to combat imported deforestation (SNDI):** Carrefour is part of the national platform to combat deforestation imported into France and is on the scientific and technical forestry committee for soy.
- **Consumer Goods Forum (CGF):** Carrefour is a member of the soy working group within the Consumer Goods Forum Forest Coalition.

Carrefour encourages the development of local vegetable proteins for use in livestock feed. In 2016, Carrefour and Avril announced the creation of Sojalim, a sustainable soy production line based in south-west France. This collaborative venture involves two cooperatives, Euralis and Fipso, and relies on pooling livestock farmers' common needs, Carrefour's long-term

commitment to buy their produce and Avril's involvement in soy planting and processing. It allows farmers to feed their animals with locally produced fodder, for example Carrefour Quality Line chickens, eggs and pigs.

In addition, the Group is behind the Manifeste soja (Soya Manifesto), which aims to get French stakeholders involved (governments, NGOs, retailers and players upstream) in taking action against imported deforestation associated with Brazilian soybeans. In this context, additional non-deforestation and ecosystem non-conversion criteria are included in the specifications for Carrefour-brand products in France. Direct suppliers are informed so as to communicate Group requirements across the supply chain. A joint project involving all French retailers, representatives of civil society and the ministry, all signatories of this manifesto, is being carried out in order to develop a nationwide warning mechanism and mobilise all stakeholders across the supply chain. It was submitted to the national strategy to combat imported deforestation (SNDI) to mark its second anniversary on 18 November 2020 and was welcomed.

3. WOOD AND PAPER

Carrefour has set itself the following goal regarding supplies of products made from wood or wood fibres (including own-brand writing paper, furniture, wooden articles and charcoal): reach 100% compliance with our sustainable forests policy by 2020 with regard to ten priority categories of products. These priority product categories are defined as those using the largest volumes of wood and paper: toilet paper, printing paper and garden furniture, for example.

A new target was set in 2020, to go further in the commitment on wood and paper: 100% of the ten priority product families must be in compliance with our policy by 2021 and 100% of the paper and cardboard packaging used with controlled products must be in compliance with the sustainable forestry policy by 2025.

To get its suppliers to commit to these targets, Carrefour has produced a strict charter. This sets out the Group's commitment to sustainable forests, specifies supply criteria and makes clear recommendations to help suppliers comply with them. The charter has been signed by suppliers using wood and paper pulp to make Carrefour-brand products.

The Group has developed risk analysis tools to assess wood provided by its suppliers against three criteria:

- volume: number of product categories consuming the highest wood equivalent tonnages;
- species: type of wood used, to guarantee the absence of species at high risk or forbidden by the Carrefour charter (such as those appearing on the IUCN red list of threatened species);
- origin: level of risk associated with the country or region of origin of the wood

On the basis of the findings, Carrefour guides its suppliers to help them set up audit and certification measures or opt to source their supplies from a different region.

Carrefour uses a number of certifications to ensure that its supplies comply with its policy and promote sustainable forest management: FSC® "100%", "Mixed" or "Recycled" certification for the most at-risk areas, and PEFC® certification for those at lower risk. Carrefour also uses the European Ecolabel to ensure best practices during product manufacture.

Details of the initiative:

- the charcoal comes from French forests and is produced in France (name of the municipality, or region, geographical map...) for hypermarkets and will be produced for supermarkets and for hypermarkets starting in 2021, hence a local product and one whose transportation channel from the forest to the processing site and then from the processing site to the sales outlet is short (better carbon footprint than charcoal made in Poland using wood from African forests, for example);
- 100% of tropical wood (acacia and eucalyptus) garden furniture from Carrefour's international purchasing centre is FSC®-certified;
- since 2018, 100% of toilet paper for sale in France, Spain, Italy and Belgium has been certified FSC® "Mixed";
- Carrefour has launched the EcoPlanet paper range: its products are made from 100% recycled paper;

- 95% of the printing paper used at French head offices is certified and 90% is FSC®- or Blue Angel-certified;
- since 2014, more than 99% of the paper used by the Carrefour Group for sales and marketing publications has been recycled or certified;
- all cardboard packaging used for TEX textile products is FSC® certified;
- 100% of garden furniture is FSC® certified (via Global Sourcing Asia purchasing centre).

4. BRAZILIAN BEEF

In order to address the deforestation issues associated with beef production, the Group has implemented a series of initiatives. It has put in place five procurement criteria for fresh beef sold in its stores and deployed a satellite geo-referencing platform to ensure compliance. Supplies must not originate from regions:

- ❶ Affected by deforestation;
- ❷ Under environmental embargo;
- ❸ In conservation units;
- ❹ That constitute land belonging to indigenous populations;
- ❺ Where illegal work is practised.

Carrefour has introduced systems to control its supplies of beef used with its Carrefour branded and national products via a geo-monitoring system (in the Amazon and in the Cerrado). The Group's purchasing data is cross-referenced with official deforestation maps, and maps showing protected areas and indigenous territory. This way, Carrefour gets its suppliers committed to its policy of tackling deforestation while at the same time ensuring the compliance of the products it sells in its stores. Carrefour works with its suppliers on identifying issues of non-compliance among breeders and implements commercial decisions accordingly. It gets its suppliers to go one step further by signing a letter of commitment; this involves monitoring indirect suppliers and reporting on them in an action plan provided to the Group. To go still further, a pilot initiative to monitor indirect suppliers is gradually being deployed across suppliers. In addition, Carrefour is getting other retailers across the market involved in implementing the standardised protocol (link: <https://www.boinalinha.org/>) and regularly speaks at conferences so as to share best practices.

In 2021, the Group will measure the results of these action plans, which will strengthen and improve monitoring tools.

The Group has also set itself some new targets: 100% of Brazilian beef suppliers must be geo-monitored and in compliance with the forestry policy or committed to ambitious policies to combat deforestation by 2025. (Perimeter: suppliers of fresh, frozen, processed meat, retailers and warehouses).

Cooperation with stakeholders

Carrefour Brazil is also part of several working groups focused on coming up with pragmatic solutions for reducing the risks that cattle farming poses to forests.

- **GTPS** (working group on sustainable cattle): Carrefour Brazil has been a member of the sustainable beef production platform since its creation in 2007
- **GTFI** (Grupo de Trabalho de Fornecedores Indiretos): Carrefour has been supporting the indirect supplier practices monitoring working group in Brazil since 2017
- **CFA** (Collaboration for Forests and Agriculture): this initiative is a collaborative effort involving the World Wildlife Fund (WWF®), The Nature Conservancy (TNC) and the National Wildlife Federation (NWF), funded by the Gordon & Betty Moore Foundation. Via the CFA, Carrefour Brazil is involved in applying the CFA Operational Guidance, which helps companies implement deforestation and free conversion commitments (DCF) for beef and soy in the Amazon, Cerrado and Chaco biomes.

Support for a field project for indirect suppliers in Mato Grosso

Alongside the IDH Foundation, the Carrefour Foundation and the Carrefour Group have committed to developing a “zero deforestation” beef sector by 2030, while making land available on which to grow soy responsibly. This is the first public-private investment in the Juruena Valley. The aim of the project is to support more than 450 farmers (calf suppliers) in the state of Mato Grosso, the country’s leading beef producer, and to preserve 60% of the indigenous forest, while doubling economic production by 2030. At the same time, the support and training of these local producers in difficulty will increase their productivity. The Carrefour Foundation is committed to contributing €1.5 million to the project by the end of 2025, and the Group undertakes to provide technical assistance and access to loans for these producers.

5. COCOA

In order to combat deforestation resulting from Cocoa sourcing, Carrefour is implementing initiatives with its chocolate providers and working alongside its stakeholders to take collective action.

Carrefour has been a partner of the CÉMOI's Cocoa Transparency programme since its inception. It has now been applied to 20 Carrefour-branded tablets, including 8 products sold under the Bio brand. This programme contributes to combating deforestation and improving the living and working conditions of farmers involved in growing cocoa. The cocoa paste produced from cocoa beans can be completely traced from the planter to the consumer.

Carrefour also joined the Retailer Cocoa Collaboration (RCC) initiative in 2019. The purpose of this platform is to initiate dialogue between cocoa distributors and traders in order to promote transparency and progress towards sustainable cocoa production, both from an environmental and social point of view. Through this annual assessment programme, the RCC can be used to:

- measure the progress of cocoa traders with respect to the eight core principles of the Cocoa and Forestry Initiative (CFI);
- ensure that distributors all use the same assessment method;
- make more informed decisions in relation to cocoa sourcing.

6. VISCOSE

Carrefour’s aim is for wood fibres (viscose, lyocell, modal type) to be produced without deforestation in our TEX products by 2022. To do this, the wood fibre used in the products is FSC-certified.

Our organization



SCOPE

The “Sustainable Forests” policy covers all Carrefour brand products in the countries in which the Group operates. Many products are derived from forestry operations, and priority is given to the raw materials that figure most prominently in Carrefour’s supplies and for which the levers of action are the most important. These priority raw materials are wood and paper, palm oil, Brazilian beef and soy and cocoa.



GOVERNANCE

The food transition procurement rules committee (formerly the “Risks and supplies committee”) analyses the risks and alerts associated with Carrefour supply lines and defines the associated strategies and targets to be implemented. It ensures that the purchasing rules for the food transition across the Group are implemented by the business lines concerned. This committee meets fortnightly, is chaired by the Group’s Executive Director for Goods and Formats, and includes representatives from the following key departments: Goods, Quality, CSR, Strategy, Audits and Risks, Legal, Brand, CPI, Communication and Global Sourcing. In 2020, the objectives of the CSR and Food Transition Index were reviewed by the committee for the period 2021-2025. The procurement rules for the food transition have been updated and sent to all countries.

The procurement rules are defined in a cross-category manner by the Group and disseminated for application in all countries. The various departments represented on the risk and procurement committee are responsible for enforcing the rules in the countries in which the Carrefour Group operates.

The sustainable forestry policy performance indicators are incorporated into the CSR and Food Transition Index. This index is given a 25% weighting as a criterion in a long-term executive compensation plan and a 20% weighting in compensation for the Chairman and Chief Executive Officer.



FOR MORE INFORMATION

- Consumer Goods Forum (avec hyperlien : <https://www.theconsumergoodsforum.com/wp-content/uploads/2020/12/forest-positive.svg>)
- SNDI website (avec hyperlien <https://www.deforestationimportee.fr/fr>)
- French soy manifesto (avec hyperlien : <https://www.earthworm.org/fr/pages/manifeste-de-soja>)
- Cocoa Retailer Collaboration (avec hyperlien : <https://retailercocoacollaboration.com/>)