

# Carrefour stores worldwide

Stores under Carrefour banners at 31<sup>st</sup> December 2010 (including franchisees and partners)



## 1,401 Hypermarkets

	Total	of which franchisees and partners
<b>Total France</b>	<b>231</b>	<b>27</b>
<b>Europe (excluding France)</b>		
Belgium	47	
Cyprus	7	
Greece	31	
Italy	61	3
Poland	82	
Romania	23	
Spain	171	6
Turkey	27	
<b>Total Europe (excluding France)</b>	<b>449</b>	<b>9</b>
<b>Latin America</b>		
Argentina	71	
Brazil	184	
Colombia	73	
<b>Total Latin America</b>	<b>328</b>	
<b>Asia</b>		
China	182	
Indonesia	67	
Malaysia	25	
Singapore	2	
Taiwan	60	
<b>Total Asia</b>	<b>336</b>	
<b>Partners</b>		
Bahrain	1	1
Bulgaria	5	5
Dominican Republic	1	1
Egypt	4	4
Jordan	1	1
Kuwait	1	1
Morocco	2	2
Oman	2	2
Overseas	9	9
Qatar	3	3
Saudi Arabia	9	9
Slovakia	4	4
Syria	1	1
Tunisia	1	1
United Arab Emirates	13	13
<b>Total partners</b>	<b>57</b>	<b>57</b>
<b>GROUP TOTAL</b>	<b>1,401</b>	<b>93</b>

## 2,952 Supermarkets

	Total	of which franchisees and partners
<b>Total France</b>	<b>973</b>	<b>398</b>
<b>Europe (excluding France)</b>		
Belgium	371	331
Cyprus	8	
Greece	246	27
Italy	430	217
Poland	194	
Romania	32	
Spain	108	4
Turkey	221	
<b>Total Europe (excluding France)</b>	<b>1,610</b>	<b>579</b>
<b>Latin America</b>		
Argentina	107	
Brazil	49	
<b>Total Latin America</b>	<b>156</b>	
<b>Asia</b>		
Indonesia	16	
Taiwan	3	
<b>Total Asia</b>	<b>19</b>	
<b>Partners</b>		
Belgium	68	68
Egypt	3	3
Jordan	4	4
Morocco	32	32
Overseas	25	25
Saudi Arabia	2	2
Tunisia	44	44
United Arab Emirates	16	16
<b>Total partners</b>	<b>194</b>	<b>194</b>
<b>GROUP TOTAL</b>	<b>2,952</b>	<b>1,171</b>

**471,755**  
employees

**15,937**  
stores

**33**  
countries



**5,059** Convenience stores

	Total	of which franchisees and partners
<b>Total France</b>	3,217	3,217
<b>Europe (excluding France)</b>		
Belgium	214	214
Greece	620	364
Italy	797	632
Poland	59	59
Spain	28	20
<b>Total Europe</b>	<b>1,718</b>	<b>1,289</b>
<b>Latin America</b>		
Argentina	32	
Brazil	13	
<b>Total Latin America</b>	<b>45</b>	
<b>Asia</b>		
Malaysia	14	14
<b>Total Asia</b>	<b>14</b>	<b>14</b>
<b>Partners</b>		
Overseas	65	65
<b>Total partners</b>	<b>65</b>	<b>65</b>
<b>GROUP TOTAL</b>	<b>5,059</b>	<b>4,585</b>

**6,373** Hard discount stores

	Total	of which franchisees and partners
<b>Total France</b>	936	176
<b>Europe (excluding France)</b>		
Portugal	539	186
Spain	2,766	1,005
Turkey	890	327
<b>Total Europe (excluding France)</b>	<b>4,195</b>	<b>1,518</b>
<b>Latin America</b>		
Argentina	448	85
Brazil	408	149
<b>Total Latin America</b>	<b>856</b>	<b>234</b>
<b>Asia</b>		
China	386	142
<b>Total Asia</b>	<b>386</b>	<b>142</b>
<b>GROUP TOTAL</b>	<b>6,373</b>	<b>2,070</b>

**152** Cash & Carry stores

	Total	of which franchisees and partners
<b>Total France</b>	137	125
<b>Europe (excluding France)</b>		
Italy	14	1
<b>Total Europe (excluding France)</b>	<b>14</b>	<b>1</b>
<b>Asia</b>		
India	1	
<b>Total Asia</b>	<b>1</b>	
<b>GROUP TOTAL</b>	<b>152</b>	<b>126</b>